

CENTERS FOR MEDICARE AND MEDICAID SERVICES

CONSOLIDATED INFORMATION TECHNOLOGY
INFRASTRUCTURE CONTRACT (CITIC)

GROUP TECHNICAL DISCUSSION

Tuesday, September 25, 2001

7500 Security Boulevard
Auditorium
Woodlawn, Maryland

9:00 a.m. - 11:47 a.m.

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A G E N D A

MORNING SESSION, 9:00 am - 12:00 noon

- o Welcome and Administrative Matters
 - o Government Paperwork Elimination Act
 - o HIPAA
 - o Change Management & Configuration Management
 - o Submitted Questions:
 - o Data Extraction and Release (DESY system)
 - o Disaster Recovery
 - o Enterprise Resource Management
 - o Technical Library
 - o Tier 3
 - o Videoconferencing
 - o Web Services
 - o Webcasting

AFTERNOON SESSION, 1:00 pm - 5:00 pm

- o Interaction Discussion
 - o Contract Related Issues
 - o Service Level Agreements
- o Discussion Wrap-up

1 P R O C E E D I N G S

2 [Time noted: 9:08 a.m.]

3 MS. BERARDINO: Good morning. I heard the
4 room got real quiet and everyone was waiting on me. So,
5 sorry about that.

6 Welcome to our last technical discussion. I am
7 sure there are mixed feelings about that; some good,
8 some bad.

9 I apologize. We had scheduled originally --
10 there will be some changes to the agenda -- some experts
11 on the Government Paperwork Elimination Act and HIPAA
12 compliance -- unless you are here and I just don't
13 recognize you -- they are not here yet. Hopefully they
14 will come in a little late and we can just reorder the
15 agenda.

16 But we are going to start off with a description
17 of the DESY system. There were some questions on that
18 at one of our last meetings. So hopefully we have the
19 right experts in the room to talk a little bit about DESY.
20 And you should have received, each on your table, a
21 packet which includes some information about the DESY
22 system. So with that, I will turn it over to Chip Garner.

23 MR. GARNER: Chip Garner, ADG. The first

1 question was pertaining to: Please provide a presentation
2 on the DESY data extraction and F-tape data release
3 systems since we assumed, based on the TORP, that we
4 will be responsible for supporting these applications. We
5 are specifically interested in getting detailed information
6 on the system architecture, process flows, and monthly
7 job run and related tape.

8 We've provided all of the architectural info in
9 the supplemental power point presentation file. I don't
10 know if everybody's got that yet or not, Bridget. Has that
11 been sent out?

12 MS. BERARDINO: I'm sorry, what?

13 MR. GARNER: Has that already been sent out to
14 everybody? Because I forwarded it to you.

15 MS. BERARDINO: Yes, they have that on their
16 table right now.

17 MR. GARNER: Okay. The monthly job runs and
18 related tape activity statistics are essentially in our job
19 scheduling reports. I do not have the detailed statistics
20 at this point in time. What we can say is essentially it's
21 ad hoc somewhat in nature. There is a scheduling facet
22 to it. It is somewhat recent in the datacenter. The best
23 thing to say, that it is the largest running application

1 datacenter at this time and is expected to be so; to give
2 you some idea of the capacity and types of activities you
3 have to worry about with that.

4 I don't know if that answers everybody's
5 questions pertaining to DESY or not.

6 [No response.]

7 MR. GARNER: Okay. I'll continue on to this
8 second question then.

9 With respect to the data extraction the TORP
10 also indicates the need to support additional data
11 extraction applications. Can we please be provided with
12 more detail on exactly what applications need to be
13 supported now and in the future?

14 This is essentially talking about the ETL tools
15 that extract, transform and load types of tools, COTS and
16 GOTS products that we may bring in here that will help
17 facilitate populating various data repositories both in the
18 first tier and the second tier, for whatever data analysis,
19 data mining, data mart, or other types of data
20 requirements based on the business community's needs.

21 We do not have a standard ETL tool in place at
22 this moment. We are still investigating various options at
23 this point in time. But that is what that is pertaining to.

1 Is that sufficient?

2 [No response.]

3 MR. GARNER: I see a lot of affirmatives,
4 Bridget.

5 MS. BERARDINO: I saw some pens moving. I
6 was waiting to see if that sank in yet. If anybody has
7 anymore questions about DESY?

8 [No response.]

9 MS. BERARDINO: Okay. Just to keep everyone
10 on their toes, I'm going to move another agenda item up
11 -- because we have a scheduling conflict -- to talk about
12 the Change Management and Configuration Management.
13 I think there was still some confusion the one of our last
14 meetings about the change management and configuration
15 management here at CMS. And I think Ron Gowers and
16 Elaine Wiggington are the two subject matter experts to
17 talk about that. But, before I turn it over, I just want to
18 make sure everyone understands there are two types of
19 change management. One is for the infrastructure and
20 one is for CMS applications and we will try to make it
21 clear which one we are talking about. I think that is
22 where a lot of the confusion has come in. The CITIC
23 contractor is primarily responsible to the piece related to

1 the infrastructure; not the CMS-developed applications.

2 So, with that, I will look down to Ron and hope
3 he can give a little bit of a summary of this process.

4 MR. GOWERS: Okay. Ron Gowers, TMG. I
5 think we confused everybody along the way with change
6 management and configuration management as we look at
7 it here.

8 Change management to the datacenter, to the
9 operational side, is just tracking changes to the
10 infrastructure. We have a process by which we submit
11 through the IBM Infoman system to keep track of changes
12 that affect the LAN infrastructure, LAN equipment,
13 datacenter equipment, mid-tier equipment, anything that
14 has to do with the enterprise infrastructure is tracked
15 through IBM Infoman. And each week we have essentially
16 a committee of both government and our facilities
17 management contractor and we meet weekly to discuss
18 which changes are going into effect on this coming
19 weekend.

20 We try to do changes normally on weekends.
21 We schedule downtime for the mainframe usually on
22 Sundays and we try to put -- you know, compress
23 everything into a maintenance window. We do have

1 provisions and we do have -- you know, we can deal with
2 emergency situations where we track both emergencies
3 and regularly scheduled events through our change
4 management.

5 In order for a change to go into effect there
6 needs to be a sponsor on the government side. There are
7 also approvers on the government side that, you know,
8 that we have datacom approvers, we have mainframe
9 approvers, depending on the area there are certain
10 systems experts that have to sign off before any work is
11 done. And these are discussed at the weekly change
12 management meeting, usually on Wednesday afternoon
13 and that's it.

14 Now, from a configuration management/change
15 management as it applies to applications, I would like to
16 ask Elaine Wiggington to say a few words to clarify that.

17 MS. WIGGINGTON: Elaine Wiggington, SQG.
18 Application configuration management is done on the
19 mainframe with Endeavor for everything except Model 204
20 user language code. We do version control of software
21 only at this time. We use SIRLIB for the M204 language
22 code, but the change deck for the SIRLIB releases are
23 actually sent to production services via an endeavor

1 release package. They include the dataset name of the
2 change deck for the SIRLIB update in the release package
3 for endeavor.

4 For the nonmainframe environments, we do not
5 have an enterprise tool, but we are, at the moment,
6 piloting PVCS dimensions. We are going to be installing
7 Version 7 next month. And we'll be doing a pilot with a
8 few, eight to ten applications, trying to include the
9 various nonmainframe environments so we can actually
10 evaluate it for all of those environments.

11 We do application change management for
12 Legacy system with the Peregrine service center change
13 management. Currently we have the Medicare Change
14 Control Board using the Tivoli change management. We'll
15 be installing the Peregrine Service Center for change
16 management use next month.

17 And, we have a project in progress right now to
18 convert the existing Tivoli database to an Oracle database
19 to be used with the Peregrine Service Center and to
20 migrate over those users, get them comfortable in the
21 Peregrine Service desk. And, we'll also be automating the
22 existing enrollment database change control board, and
23 bringing up the Medicare beneficiary database change

1 control board. Those are the initial boards that we're
2 putting into the Peregrine change management tool.

3 As we assist other of the major applications in
4 actually creating their change control boards and
5 understanding that their processes work for them and
6 with the forms they're going to use, how they're going to
7 use their processes. Once we know that those work well
8 for them, then we'll automate those in the tool.

9 On the mid-tier side or the nonmainframe side,
10 we expect that Dimensions will be able to supply the
11 change management capabilities that we're using in
12 Peregrine for the Legacy mainframe systems.

13 We also have a project in progress right now to
14 look at Agency policy for change management and to put
15 in place a framework for a full ASCM environment so that
16 change management will be required for all application
17 systems. And when we actually complete that and the
18 policy is released, we'll be doing a phased migration of
19 applications. We won't put them all into that
20 immediately.

21 Do you have any questions?

22 [No response.]

23 MS. BERARDINO: I guess it must be crystal

1 clear now.

2 [Laughter.]

3 MS. BERARDINO: Okay. Skipping around the
4 agenda again, we did get a set of questions from
5 everyone. So we are going to go down the list of the
6 different topic areas and have the associated subject
7 matter experts try to answer those questions. Then that
8 allows you to go ahead and ask follow-up questions. So,
9 with that, I think we're going to move into disaster
10 recovery which would be Ron Gowers and some other
11 people maybe.

12 MR. GOWERS: Okay. Ron Gowers. I think I
13 can answer this first one. In fact, I may be able to
14 answer all of them.

15 Question, Attachment J.11.a, mainframe
16 recovery center. The hot site calls for two three-day tests
17 per year. Attachment J.11.b, work area recovery center.
18 This attachment calls for one 24-hour test per year. We
19 believe that the number and hours of work area tests
20 should coincide with the number and hours of hot site
21 tests. For example, the work area tests should be
22 something like two day tests per year; is this assumption
23 correct?

1 And the assumption, yes, that is correct. They
2 should coincide.

3 The second question, C.3.2.2.1 or .12, rather,
4 .2, disaster recovery site and work area. We understand
5 an amendment is due out to reflect the immediate
6 accommodation for 100 personnel at the work area facility
7 at time of disaster. During hot site tests, will 25
8 workstations at the work area be adequate?

9 Yes, 25 workstations is adequate, during times
10 of test.

11 MS. BERARDINO: Are there any questions?

12 MS. FELDPUSCH: Pam Feldpusch, CSC. Ron, on
13 that -- actually on both of those answers will amendments
14 be put out to the statement of work? Because it's
15 changing the number of tests required for the work area?

16 MS. BERARDINO: Yes, we'll get an amendment
17 out shortly.

18 MS. FELDPUSCH: Okay. Good. Thank you.

19 MS. BERARDINO: Are there any other questions
20 about disaster recovery?

21 [No response.]

22 MS. BERARDINO: Okay. With that we'll move
23 down to the next topic which is enterprise resource

1 management. I believe Dave Januchowski is going to
2 answer those questions.

3 MR. JANUCHOWSKI: I'm going to try to answer
4 these questions. Dave Januchowski, CMS.

5 Please provide a discussion on any enterprise
6 resource management projects in addition to the Tivoli
7 activities already discussed that CMS may have already
8 undertaken? And, in addition we are interested in
9 discovering more about the status of this IT process over
10 and above what is discussed in the ITA.

11 My assumption is when you say "ERN" you mean
12 "EIN" in our department exercise. We've already laid out
13 all of the initiatives under the department exercise. The
14 only additional thing we have is the one that Elaine spoke
15 of earlier and that is the Peregrine Service Center. That's
16 the only other project going on.

17 MS. HARMON: And just to clarify, the service
18 center, there are basically two modules. There's the piece
19 that works with the help desk and there's a piece that
20 does change management. It's sort of rolled into one.

21 MR. JANUCHOWSKI: And the second part of
22 that question about the process, what we have done here
23 at CMS is we have federal staff assigned as leads to each

1 department project. And we just had a kickoff meeting
2 about two weeks ago and that was to lay out some of the
3 goals of this team. And the major goal is for us to be
4 able to report to the CIO in a concise manner. So that's
5 the only other process that we have in place at this time.

6 Yes.

7 MR. TETEAULT: David Teteault with CSC. You
8 had mentioned with the installation of service center that
9 there was a change management piece and a help desk
10 piece, are both of those pieces going to be implemented
11 at the same time?

12 MS. HARMON: I doubt that they'll be
13 implemented at the same time, but we are working on --

14 MR. TETEAULT: Are they going to be
15 implemented --

16 MS. HARMON: -- the service desk piece on the
17 help desk piece now.

18 MR. TETEAULT: Okay. And --

19 MS. HARMON: Which replaces the Tivoli. I
20 believe we are -- help me out here. Debbie Wargo.

21 MS. WARGO: Debbie Wargo, TMG. The change
22 management piece that Elaine Wiggington was talking
23 about with the Peregrine product, that's going to go up

1 first with the base system and the change management
2 piece sitting on top of that. And then we will be
3 deploying the actual piece that will replace the EA expert
4 advisor software. Then we'll be going into that. But as
5 of yet that project has not begun yet.

6 Does that answer the question?

7 MR. TETEAULT: Partly. I was wondering if
8 service center for help desk was actually going to be in
9 place in the help desk at the time of, I guess, contract
10 award?

11 MS. WARGO: The award? I don't know. It
12 depends on whether or not we get money. To be honest.

13 MS. HARMON: No, that's perfectly okay.

14 [Laughter.]

15 MS. HARMON: We would like it to be there at
16 the time of award, but it really depends on the budget
17 and whether we get the money that we've asked for on the
18 budget. And that's probably the best way to answer the
19 question.

20 MS. WARGO: Right.

21 MS. HARMON: Which is a yes/no kind of
22 answer.

23 MS. WARGO: Right. That's the direction we are

1 moving in, is the best way I can answer the question.

2 That is the direction we are going in.

3 MR. TETEAULT: Okay. Thank you.

4 MS. HARMON: Thanks, Deb.

5 MS. BERARDINO: Are there any other questions
6 about EIM?

7 MR. SHARPSTEN: Eric Sharpsten, Lockheed
8 Martin. And it wasn't my question, but typically when
9 people talk about ERP systems they're not talking about
10 ERM systems. And I guess now it's kind of tickled a
11 thought in my brain is that we do need to know a little bit
12 about ERM systems. With ERM systems we are really
13 looking -- with ERP systems, I'm sorry, we're looking at
14 things like SAP, peoplesoft, things that the business uses
15 to run the business or they're doing business to business
16 strategies. Now, those will impact the infrastructure and
17 the operations. Is CMS presently pursuing any of those
18 projects?

19 MS. HARMON: I guess I'll answer this one.
20 Yes, we are looking at -- and this is in conjunction with
21 the department and part of the EIM activities --
22 implementing peoplesoft. The time frame is we are just
23 now beginning the thought process on it. I don't believe

1 it will happen in 2002. Certainly there is work starting
2 on how we will go about implementing it. There is also
3 in conjunction with the department an optive is a
4 replacement for the time and attendance system that we
5 currently use. We currently use a DOS-based system. It's
6 a web-based system is the new one. That's about as
7 much as I can talk about on that one.

8 MR. SHARPSTEN: Is HHS taking the lead on
9 those?

10 MS. HARMON: Yes. Actually the time and
11 attendance product is something the they've pretty much
12 -- I think I'm right on this -- distributed among all of the
13 optive. We are one of the last ones to be implemented
14 with a 2003 -- do I have that right -- with a 2003
15 implementation date.

16 MR. SHARPSTEN: Is there a consolatory role or
17 consultative -- a consultant role --

18 MS. HARMON: It doesn't matter, I get it.

19 MR. SHARPSTEN: My words are getting the best
20 of me -- from CMS's portion? So CMS would be required
21 to consult with HHS to --

22 MS. HARMON: Yes.

23 MR. SHARPSTEN: -- to build?

1 MS. HARMON: Yes. HHS is helping us, if you
2 want to call it. Yes, they're helping us with how to
3 implement it.

4 No comments from the peanut gallery.

5 [Laughter.]

6 MS. HARMON: We know how consultation
7 works.

8 MR. SHARPSTEN: I was actually curious if it
9 was a matter of, here's something, go install it. Or if it
10 was, let's get together and design something. It sounds
11 like it's the latter?

12 MS. HARMON: It's already been designed and
13 they picked the product that they're using because it
14 doesn't have a lot of customization on it. And they don't
15 want us to customize it a lot because they're trying to do
16 one-size-fits-all kind of situation. I am hesitant to go
17 into a lot of detail about it, but I will give you as much as
18 I can. It also has not been negotiated with our union yet.
19 So it is an issue and we have a lot of non -- what we call
20 "nonbargaining units" sitting in the back of the room
21 here.

22 All I can is that there are some very particular
23 policies that CMS has that the rest of the optive do not

1 have such as family leave. Our family leave policy is
2 different than that of OPM. There are a couple of other
3 distinctions and so there has to be a way that we take this
4 system and customize it to a point where we can at least
5 register leave without it being observed as, you know,
6 against the rules. So we are struggling with that. That's
7 why the implementation is not until 2003 and how to deal
8 with that one-size-fits-all thing.

9 On the peoplesoft we are just -- the Department
10 is just now thinking about that. We would be one of the
11 first optive that will implement it. If that means anything
12 to anybody.

13 And we've only had maybe probably five
14 meetings, it could be a little more than that, on just
15 general discussions about it; how to do it.

16 MS. BERARDINO: Any other questions on this
17 topic?

18 [No response.]

19 MS. BERARDINO: Okay. I'm just trying to
20 make sure people are paying attention. I'm going to
21 change things here on the agenda a little bit more.

22 There were some questions on the phone switch
23 that didn't make it on the agenda. But Angela Morris is

1 here and she's going to try to tackle them because she's
2 actually getting paged, so we want to get her while she's
3 still here. So, with that, I'll turn it over to her.

4 MS. MORRIS: Good morning. Good morning.

5 [Chorus of good morning.]

6 [Laughter.]

7 MS. MORRIS: Okay. We all are in this thing
8 together. Hahaha, made you all laugh.

9 I'm Angela Morris, TMG. The first question I
10 have is: Are the audio bridge scheduling and the
11 operator schedules a CITIC responsibility?

12 And the answer to that is: No, the scheduling
13 and the operator services is actually handled by a CMS
14 employee that is in another division. However, again, if
15 there are -- the CITIC contractor would be responsible for
16 any monitoring sometimes, or if there is a scheduling
17 problem they actually intervene in that instance. But for
18 the most part, that responsibility is with CMS.

19 Is there any voice charge back responsibilities
20 such as Microcall reporting included as a CITIC
21 responsibility?

22 We do not have a bill back, per se, from the
23 Microcall. We do have, for instance, like the credit union

1 that has their own lines that they pay for themselves. But
2 they do not use Microcall for that. We do not use
3 Microcall as a charge back system here at CMS.

4 Approximately how many PBX station ports are
5 at the Lord Baltimore site? And that's approximately 150.

6 And how many are actually at Governor's Court?
7 And that's approximately 130.

8 And then the next question is: Briefly describe
9 the major alarm reporting process for the voice system at
10 CMS?

11 The way that our alarm process works because
12 of how the Siteman is connected to the Fujitsu switch,
13 Fujitsu sends the alarm to Siteman, Siteman is then
14 monitored by the current contractor. At that point they in
15 turn inform the appropriate government personnel such as
16 myself, Jethro Hooper, and so on up the line.

17 Is that pretty clear for everyone? You all had
18 that blank look again like when I said "good morning".

19 [Laughter.]

20 PARTICIPANT: It's clear.

21 MS. MORRIS: It's clear.

22 Is voice network capacity planning a CITIC
23 responsibility?

1 Yes, it is.

2 Is voice network configuration planning a CITIC
3 responsibility, ensure dedicated toll-free services where
4 possible as well as lease cost routing design?

5 Yes, most definitely.

6 Are any advance feature voice network services
7 the responsibility of the CITIC contractor such as network
8 allocator changes and area code routing changes?

9 Yes.

10 Are processing voice network orders a CITIC
11 responsibility?

12 The answer to that is yes, but I want to make
13 sure when we say "voice network" that we are talking
14 about CMS central site, Lord Baltimore Drive and
15 Governor's Court and we are possibly looking at a third
16 off site building or changing the current one of the two
17 that we presently have. Only those areas when we're
18 dealing with network. Again, I reiterate, we do nothing
19 with the regions from a voice communications standpoint.

20 Is there voicemail networking with other sites?

21 The answer to that is, yes. Again, with Lord
22 Baltimore Drive, and Governor's Court.

23 And who maintains this?

1 The current communications -- voice
2 communications contractor maintains that.

3 Does CMS have a service agreement directly with
4 Fujitsu?

5 No, we do not. We have a service agreement
6 with our current voice communications contractor which is
7 FORTRAN.

8 Any other questions?

9 [No response.]

10 MS. MORRIS: Don't be scared. I won't say
11 anything else.

12 MS. BERARDINO: Last change because Angela
13 was paged. I know she will really want to come back, but
14 just in case.

15 [Laughter.]

16 PARTICIPANT: We'll give you a better welcome
17 the next time.

18 MS. MORRIS: I appreciate that.

19 [Laughter.]

20 MS. MORRIS: I really was paged.

21 [Laughter.]

22 MS. BERARDINO: No one else can be paged
23 today, just to let you know.

1 With that, we are going to move to the technical
2 library. I think Ron Gowers is going to try to tackle some
3 of the questions we got on that.

4 MR. GOWERS: Ron Gowers, TMG. With respect
5 to the technical library, can you provide an estimate of
6 the number of documents currently in the technical
7 library? Please provide a copy of the library catalog.

8 We can do that. We've requested a catalog.
9 Just yesterday we were working on these questions and
10 we gave kind of late notice. So as soon as we get that
11 document we will distribute it through Bridget. And, you
12 know, she can make sure everybody has a copy of it.

13 The second part, RFP paragraph L.9 assumption
14 states that there are other documents that are not, and
15 should be, in the technical library.

16 Yes, that's probably true.

17 [Laughter.]

18 MR. GOWERS: I mean, it has a question mark
19 here, but --

20 [Laughter.]

21 MR. GOWERS: Is that a question? I can't
22 identify them.

23 [Laughter.]

1 PARTICIPANT: [Off mic.]

2 MR. GOWERS: That's right. We don't know
3 what we don't know.

4 I think as far as the technical library is
5 concerned we are willing to take recommendations on
6 what should or should not be in there. I'm sure there is
7 information in there that is obsolete. An example would
8 be the documentation from when we designed the
9 datacenter when we moved in this building is in that
10 library. It's probably no longer a pertinent document and
11 possibly shouldn't be in there.

12 In an earlier discussion, one of the questions
13 earlier on was, would we entertain an online technical
14 library? I think the answer then was yes. So, throw
15 something at me, Bridget, if I'm stepping on the TORP or
16 anything, but --

17 MS. BERARDINO: I think that assumption
18 mainly refers to a lot of the documentation we have as
19 mainframe-related and the technical library right now.
20 And we don't have a lot on the Tier 2 information. That
21 would probably be needed since Tier 2 sort of emerged on
22 the scene recently. So I think that assumption was just to
23 let the bidders know that.

1 MR. GOWERS: So I guess, yes, we will provide
2 that information that we have and we are open to
3 suggestions on how we can do a better job with our
4 technical resources.

5 MS. BERARDINO: Are there any other questions
6 about the technical library?

7 [No response.]

8 MS. BERARDINO: Boy, it got quiet.

9 The next item we have on the agenda are some
10 questions received about Tier 3. Is Marianne here?

11 MS. HARMON: No, she's not.

12 MS. BERARDINO: Hold on, we have a casting
13 change.

14 MR. McMENAMIN: Brian McMEnamin from TMG.
15 The question specifically asks whether the Tivoli asset
16 management software is deployed in the use of both the
17 central and the regional offices?

18 What I have been able to confirm is that the
19 answer should be yes. I was able to confirm that it is
20 operational in central office. The person believes it's
21 operational in the regions. But you should assume that it
22 will be.

23 MS. HARMON: I have to clarify. Thank you.

1 It's the Tivoli asset management is deployed in
2 the central office and regional offices, but it's not
3 deployed to every single piece of IT equipment that we
4 have. For example, the security fire walls, it is not
5 connected to the security fire walls. It's not connected to
6 the mainframe. There are a couple of pieces of
7 equipment that it's not connected to, but it's definitely
8 connected to all of the workstations and it's connected to
9 the NT servers, it's connected -- no network equipment.
10 That's correct. Okay.

11 So it is deployed out there, but it's not on every
12 single piece of equipment that we own.

13 MR. RAMCHANDANI: I'm Chander Ramchandani
14 with CSC. A question I have is, do you have plans to
15 evolve as deployment to include all of the other pieces of
16 equipment as well?

17 MS. HARMON: Yes. We would like to do that.
18 And I'll tell you, there's another little sticky wicket in
19 here, and it's called the "Department." And the
20 Department is saying now that they would like us to use
21 Peregrine asset management tool and not Tivoli. It's not
22 that big a deal for us because we can port a lot of the
23 Tivoli stuff into Peregrine. So while we're going to be

1 looking and studying at using the Peregrine asset
2 management tool, we need to be looking at what's
3 missing, what we haven't deployed Tivoli to, and how to
4 do that. But it should cover every single piece, it does
5 not at this point.

6 MR. RAMCHANDANI: Okay. Thank you.

7 MR. SHARPSTEN: Is that Peregrine asset tool
8 part of the HHS base?

9 MS. HARMON: Yes.

10 MS. BERARDINO: Are there any other Tier 3
11 and/or Peregrine questions? I see some whispering, so
12 I'll wait a second to see if there is a question.

13 PARTICIPANT: We're okay.

14 [No response.]

15 MS. BERARDINO: Okay. With that, we'll move
16 on to videoconferencing; and Mike Kahn moved up next to
17 me, so we'll pass it to him.

18 MR. KAHN: Thank you, Bridget. We had one
19 question on videoconferencing which asked if we
20 frequently conferenced with sites outside of the CMS
21 organization.

22 I'd like to -- before I reply I'm going to say, as
23 we stated in the documentation you already have, we do

1 not track individual point-to-point calls originating in our
2 regional offices. What we track is our scarce resource
3 which is generally our bridging services. So with that
4 caveat in mind, in terms of bridging calls, the majority of
5 our calls are within CMS. Of calls from outside groups we
6 average about two bridge calls a week with other
7 governmental agencies. Calls involving non-governmental
8 entities occur on the average once every two weeks. And,
9 as I say, that does not include the individual point-to-
10 point calls which frankly we have no idea what the
11 regions are doing.

12 I suspect that there is more of an outside
13 contact in the regions because they are dealing with the
14 individual provider groups. They're dealing with the
15 intermediaries and carriers directly.

16 Okay. Any questions on that?

17 [No response.]

18 MS. BERARDINO: Okay. Moving right along.
19 The next set of questions we received were referred to
20 web services. So I'm going to turn it over to Dave
21 Januchowski.

22 MR. JANUCHOWSKI: Dave Januchowski, TMG.

23 Use of CMS web resources. Will CMS's internal

1 web resources be available to support the VTC mission,
2 the posting of conference schedule, on-line reservation
3 forms, et cetera? And will CMS's internal web resources
4 be available to support online access to documents?

5 And my assumption is that's the tech library
6 type documents that we had talked about earlier.

7 CMS will entertain any proposals to put these
8 resources on line. That's really the answer. So we
9 should be seeing what you guys are proposing, we'll
10 evaluate it and make a decision based on that.

11 The one thing that we did discuss when we were
12 talking about this question was the availability of the
13 existing resources. And that changes so drastically that
14 we cannot commit to having any specific amount of
15 resources available. So we really need to understand
16 what you guys are proposing.

17 Any questions on that?

18 [No response.]

19 MS. BERARDINO: Are there any other questions
20 about the web services on that particular question?

21 [No response.]

22 MS. BERARDINO: I'm just trying to make sure
23 this last meeting is memorable. So I'm going to change

1 the agenda a little bit more.

2 [Laughter.]

3 MS. BERARDINO: Because we do have our
4 HIPAA person here. We do, we have HIPAA and we have
5 Government Paperwork Elimination Act experts in the
6 room. Which are questions we've received that -- I have
7 to admit -- not many of us know how to answer. So I'm
8 hoping that you guys can take the opportunity to go
9 ahead and ask any questions. We'll start with Mike Pagels
10 because he moved up to the table, anything related to
11 HIPAA that people would like to address.

12 MR. PAGELS: HIPAA privacy, not transactions.

13 I think there were some questions about how
14 HIPAA privacy fit into the work that's going to be done
15 under this contract. And I don't know a lot about the
16 work that you do, but if you had any questions about
17 what you needed to put into your proposals to address
18 HIPAA privacy, I'm here to answer those questions.

19 [Laughter.]

20 MS. BERARDINO: I don't know much about
21 HIPAA, but we did see some questions about how the
22 HIPAA requirements would impact the CITIC contractor.
23 I don't know if you can maybe just give them an idea of

1 where we are as an agency with regard to HIPAA, that
2 might help.

3 MR. PAGELS: Okay.

4 MS. BERARDINO: Well, it may jar their memory
5 about what they asked.

6 MR. PAGELS: As you know under the Health
7 Insurance Portability and Accountability Act of '86 -- '96,
8 excuse me, '96 -- there are provisions for standardized
9 transactions, there's a security rule as well as a privacy
10 provision in there. The Department of Health and Human
11 Services passed final regulations on the privacy rule, I
12 believe it was in December, and they are to be effective
13 April 14 of 2003.

14 And, what the privacy regulation does is, it
15 basically establishes standards across the health care
16 sector in terms of how we protect personally identifiable
17 health data. And I believe in your role, I don't know to
18 what degree you'll be physically touching data, clearly
19 what you will be doing is operating programs that deal
20 with personally identifiable data. But just so that you
21 know, we do operate as a federal agency under the
22 Privacy Act of 1974. Which means that all of our
23 contractors are FIs and carriers as well as our internal

1 operations. We have system of records developed
2 whenever we have a database dealing with personally
3 identifiable data, we have system of records which
4 basically inform the public about the uses and disclosures
5 of that data.

6 We are still under the Privacy Act of 1974.
7 Basically under the Privacy Act, the data that you will be
8 dealing with in doing business for CMS is CMS data, it's
9 not your data. And that's the thing to keep in mind. So
10 you need to ensure, along with security, that in fact you
11 have roll-based access type things in place that you don't
12 -- not everybody needs to see that personally identifiable
13 data. If you are going in to get data and you're doing
14 whatever you're doing in facilities -- it's more of like a
15 facilities management role?

16 MS. HARMON: Yes.

17 MR. PAGELS: In that facilities management role
18 that in fact you're protecting that data and that you're not
19 -- there's probably no need to actually look at that data a
20 whole lot or spend a whole lot of time with it other than
21 to run whatever routine that you need to run against the
22 data to run the programs. And that is the thing to keep
23 in mind.

1 What else can I tell you? I think that's basically
2 an overview of the privacy rule. The privacy rule, a lot of
3 the regulation really ties into the Privacy Act. A lot of
4 the same provisions in the Privacy Act come out in the
5 privacy rule. The privacy rule itself extends to both the
6 public sector as well and creates rights for all of us as
7 individuals to accessing our data records and that type of
8 thing.

9 One of the things that there is a requirement in
10 the rule that we account for all of the disclosures going
11 out of our systems, I know that we are not asking you to
12 develop a software solution to track those disclosures,
13 however, just be aware that in your dealings with HCFA
14 and as we develop requirements around our systems, that
15 will be one of the things that we need to ensure that we
16 are doing. And that is, we are tracking -- any release of
17 data from our systems needs to be tracked.

18 And I'm not writing a requirement for this, I'm
19 just telling you, in general, that will be a requirement for
20 the rule.

21 Any other questions about privacy?

22 [No response.]

23 MR. PAGELS: There are questions. Have you

1 talked about security a little bit today?

2 MS. BERARDINO: In previous meetings.

3 MR. PAGELS: In previous meetings. So,
4 clearly, you know, security and privacy are very closely
5 tied together. You can have privacy breaches within your
6 security environment. You have folks that have the right
7 to access data that are allowed within the system. They
8 can still violate the privacy rule -- I mean, the privacy of
9 an individual by sharing that data even though they had a
10 right to access that data.

11 So you just want to make sure that folks are
12 trained, they are aware that in fact if they are dealing
13 with personally identifiable data they are not sharing that
14 data. It is not information to be shared. It's program
15 data. It's for processing Medicare claims and for
16 administering the Medicare and Medicaid programs and
17 not for us to use for gain on anybody's part.

18 So, with that --

19 MR. SHARPSTEN: You just alluded to the fact
20 that a part of this is personnel training personnel to make
21 sure that they understand their responsibilities?

22 MR. PAGELS: Right.

23 MR. SHARPSTEN: I am assuming that -- and

1 correct me if I'm wrong -- as a CITIC contractor we are
2 responsible to train our individuals and not CMS
3 personnel?

4 MR. PAGELS: I would assume that under your
5 contract, yes, it would be your --

6 MS. BERARDINO: That's a valid assumption.

7 MR. PAGELS: And to the degree that we have,
8 we develop training ourselves and can share that with
9 you, of course, we would want to do that as well.

10 MS. BERARDINO: I see a microphone moving.
11 Don't leave yet, Mike.

12 MR. STOWERS: Brian Stowers, Lockheed Martin.
13 Are we to make an assumption that HIPAA type data --
14 or that employee data is to be protected in the same
15 manner because we will have access to HCFA or to CMS
16 employee data now with regard to location, possibly
17 Social Security Number on some of these subsystems and
18 databases that we will manage?

19 MR. PAGELS: I think I can answer that. I don't
20 know if you have somebody from your customer service
21 folks, but basically, all personally identifiable data under
22 the Privacy Act which include beneficiary data, patient,
23 Medicare, Medicaid data, as well as employee data which

1 is, you know, we collect, for example, time and
2 attendance on our employees. That is put into a system
3 of records and we basically publish it in the Federal
4 Register that says, we're going to collect this data for
5 purposes of conducting time and attendance and this is
6 how we're going to use that data. So that data in fact
7 would be most likely protected under the Privacy Act. So,
8 yes, I would treat it the same.

9 MR. STOWERS: Thank you.

10 MR. ZETLMEISEL: Paul Zetlmeisel, Lockheed
11 Martin. Does the scope of the CITIC contract with
12 regards to the regions require that we put in security
13 measures to protect the data transmissions between the
14 regions and the state agencies and the carriers and
15 intermediaries?

16 MR. PAGELS: I don't know. I can't speak
17 personally to the scope of the security.

18 MS. HARMON: The answer is, yes, because we
19 have to ensure that the data is either encrypted or it's
20 somehow protected, and we do that today. And the level
21 of security varies. I have to be honest about that.

22 MR. ZETLMEISEL: So then we would be
23 responsible in providing infrastructure support to the

1 regions to provide for that type of encryption and
2 decryption capability.

3 MS. HARMON: The CITIC contractor would be
4 responsible for ensuring that there are security -- that we
5 have appropriately protected the data that's going across
6 lines et cetera.

7 MR. ZETLMEISEL: Thank you.

8 MS. HARMON: Yes.

9 MR. PAGELS: I mean, some of that
10 infrastructure may exist today.

11 MS. HARMON: It does.

12 MR. PAGELS: And so I would assume that.

13 MS. HARMON: It does, but it's in varying
14 degrees. For example, we use our MDCN or Medicare data
15 network -- forget it. I'm not even going to say it. The
16 MDCN cloud. It's basically a private network. Data that
17 is flowing across that private network is not encrypted.
18 Okay. But it is protected because it's within a private
19 network. So there are degrees of how we ensure that the
20 data is protected.

21 We also do host to host transmission of data
22 through the SNA gateways. That's where data is
23 compressed. We also have encrypted once we go to

1 better frameworks. We're in the process of migration
2 from WinFrame to MetaFrame. That data, the e-mail
3 traffic, et cetera, will be encrypted. So there are varying
4 degrees of that. But it is our responsibility to
5 appropriately protect. That's part of what he is talking
6 about with HIPAA and it's not really the Privacy Act, but
7 it's associated to the Privacy Act that we have to
8 appropriately protect the data that is being transmitted
9 from place A, whether that's central office or regional
10 office to place B wherever that may mean.

11 MR. SHARPSTEN: We've had security
12 discussions back and forth before and it is my
13 understanding, or it is our understanding at Lockheed that
14 we are to facilitate the implementation of security policy
15 that has been mandated by CMS.

16 MS. HARMON: Uh-huh.

17 MR. SHARPSTEN: And provide CMS with
18 advisement where we believe they have holes.

19 MS. HARMON: Yes.

20 MR. SHARPSTEN: Okay. Because that's the way
21 we're approaching it.

22 MS. HARMON: Clear.

23 MR. SHARPSTEN: We'll follow that up with a

1 written question.

2 MS. BERARDINO: You don't have to do that.

3 [Laughter.]

4 MS. BERARDINO: I'm just joking.

5 Are there any other questions related to HIPAA?

6 MR. CUMMINS: Ed Cummins from Lockheed
7 Martin. I just wanted to follow that up. So all the
8 equipment that is currently in place then would be our
9 responsibility to maintain and operate that as per your
10 government standards?

11 MS. HARMON: Not entirely true. For instance,
12 the firewalls would not be your responsibility.

13 Hang on for a second.

14 [Panel conferring.]

15 MS. HARMON: Okay. Probably a better way to
16 clarify it, thank you, would be that you would be
17 responsible for the operating system that the application
18 is running on, but you would not be responsible for the
19 application.

20 MR. CUMMINS: Okay. But all the equipment
21 though we would be responsible for operation of the
22 equipment and the operating system, but not the actual
23 application itself?

1 MS. HARMON: Correct.

2 MR. JACKSON: Tom Jackson, Lockheed Martin.
3 Would we be responsible for key management?

4 MS. HARMON: We are not at that point where
5 we can answer that question. You're looking at PKI,
6 that's what you're talking about?

7 MR. JACKSON: No. No. Where if you have
8 encryption --

9 MR. HEBBEL: You need to speak into the
10 microphone.

11 MR. JACKSON: Sorry. The links that you are
12 encrypting and so forth have keys associated with them.
13 Will the CITIC contractor be responsible for managing
14 those keys?

15 MS. HARMON: I honestly would have to get
16 back to you on that one. Let me get back to you on that
17 one.

18 MS. BERARDINO: Just to make sure everybody
19 knows, if we don't answer your question now, please
20 make sure you put it in writing at the end even though I
21 joked with Eric. We will be collecting our last round of
22 questions this week.

23 Are there any other privacy questions related to

1 HIPAA or anything else?

2 [No response.]

3 MS. BERARDINO: Okay. With that, we can let
4 Mike free. Thank you very much. And we are also going
5 to bring up John Burke who knows a lot more about the
6 Government Paperwork Elimination Act than I do. And I
7 know there were some questions about that. Maybe since
8 we kind of surprised you, you can give us a little
9 background of where we are as an agency with GPEA and
10 maybe that will key some questions.

11 MR. BURKE: All right. My name is John Burke
12 and I'm responsible for overseeing the Paperwork
13 Reduction Act of 1995 of which GPEA was amended to the
14 Paperwork Reduction Act. It's now a part of the
15 Paperwork Reduction Act.

16 Basically to start out, the Paperwork Reduction
17 Act requires the Agency to seek OMB approval of its listed
18 public comment on proposed collections prior to their
19 implementation if appropriate. There are several
20 exceptions to the PRA rules. Then the GPA, what that
21 does is as a rider to the PRA it requires by the year of
22 2003 where possible we allow for the electronic exchange
23 of information that we are currently getting in paper

1 form. It does not mean that we have to do it 100
2 percent, but if at all possible we are supposed to create a
3 meeting for exchanging that information electronically.
4 So anything that we do 100 percent by paper right now,
5 by the year 2003 we are supposed to set up systems to
6 exchange that information electronically. That's basically
7 it in a nutshell.

8 The Agency is fairly compliant with that. Right
9 now we are in the process of refining our report. We
10 submitted an initial report last year to OMB and with very
11 little guidance. Last week there was a conference at the
12 Reagan Building in D.C. with the major players at OMB to
13 give further credence and more information related to
14 GPA and how to comply with it and we are now revising
15 our report. We have currently, I think, 300 information
16 collections that are subject to the Paperwork Reduction
17 Act. We have approximately 50 that we could possibly
18 make electronic, but because the volume is so small with
19 these collections that a majority of them are annual
20 reports submitted by states and they don't really warrant
21 submission.

22 The bulk of our information is collected
23 electronically; 80 percent of our information exchange is

1 the claim and bill which it's basically the bulk of it. And
2 then we have a couple other big hitters which are appeals
3 processes forms, people appealing their claims and
4 administrative law judge determinations where people
5 have to sign things where we're waiting for PKI to come
6 into play before we can do anything about that.

7 Does anybody have any questions?

8 MR. RAMCHANDANI: There are some data
9 exchanges that are currently conducted over magnetic
10 media such as tape. Is it your intention to convert those
11 to communication interfaces?

12 MR. BURKE: That's a good question. The GPA
13 does not define what they mean by "electronic exchange."
14 I mean, we've done it as informally as e-mails over the
15 internet, annual reports from the states, diskette, other
16 types of information exchange. But the electronic media
17 model, I would think a magnetic tape would satisfy that
18 requirement. It's not in paper form.

19 MR. RAMCHANDANI: Okay. Thank you.

20 MS. BERARDINO: Are there any other
21 questions?

22 MR. RAMCHANDANI: I have one more question.
23 Is it possible to get the Agency's GPEA compliance report

1 that was required to be submitted last year? Last
2 October?

3 MR. BURKE: Yes. Last year's report is
4 available. Like I said, it's not a very well drafted report
5 because there's a lot of things in there. What we didn't
6 understand with the initial cut was that we were dealing
7 only with information exchanges. And like I said, we
8 have 300 collections that are subject to the PRA and GPA.
9 And after weeding through them, the Paperwork
10 Reduction Act does not only apply to information
11 exchanges, but also deals with information, record
12 retention requirements, and third-party disclosures, those
13 are also considered information collections. So we had to
14 go through a weed-out, all the third-party disclosure
15 requirements, all the recordkeeping requirements and
16 refine the reports.

17 It is available, but it's not very meaningful.

18 MR. RAMCHANDANI: So have you all updated
19 that report and come up with a new document?

20 MR. BURKE: We are supposed to have it done
21 today.

22 MR. RAMCHANDANI: Oh, okay. I would like to
23 request a copy of it.

1 MR. BURKE: Sure. If anybody wants a copy of
2 it they can just e-mail me. My e-mail address is --

3 MS. BERARDINO: Actually, no.

4 MS. HARMON: We have to do it differently.

5 MS. BERARDINO: We'll work with John to get it
6 out to you guys.

7 MR. BURKE: Okay.

8 MS. HARMON: Just because we want to make
9 sure that everybody gets the same thing at the same time.

10 MR. BURKE: Right. Okay.

11 MR. RAMCHANDANI: Thank you.

12 MS. BERARDINO: Any other questions about
13 GPEA compliance?

14 [No response.]

15 MS. BERARDINO: Okay. Thank you very much,
16 John.

17 MR. BURKE: All right. Thanks.

18 MS. BERARDINO: I believe we still had a couple
19 of other questions about web services. And Steve Walter
20 is going to address the remaining questions on that topic.

21 MR. WALTER: I was trying to stay back there
22 out of site. My name is Steve Walter, I work in TMS. Is
23 that right? TMG. Oh, God.

1 I don't know where I am. Too many name
2 changes.

3 The questions I have here, C.3. -- I'll skip that
4 part, I'll mess it up. Would it be possible to obtain a
5 copy of the web initiation form, requirements documents
6 created for the existing CMS web sites and the CMS
7 development standards?

8 I can provide to Bridget the web initiation form
9 and the development standards. The requirements
10 documents for each existing web site, most of those come
11 through the components. Basically we are more content
12 blind. We run and support the system. A lot of the
13 requirements come from business process and basically
14 you would have to go back to each component if they
15 have it available.

16 Additionally, is it possible to obtain a copy of
17 the Internet technology strategy document mentioned in
18 the phase I post-award phase 2 preproposal conference,
19 July 13, 2001 transcript?

20 Yes.

21 Lastly, is the CITIC team solely responsible for
22 only updating content to multiple CMS sites, or will the
23 team have additional responsibilities such as the web site

1 redesigns application development and web server system
2 administration tasks, e.g., updating the software
3 monitoring, Internet services, or applications for web
4 servers residing at CMS?

5 Right now you probably will have everything but
6 application development. Right now application
7 development is being handled by external -- the external
8 components usually through contract though we do offer
9 support when trying to migrate that application into the
10 current environment.

11 I guess that's the end of the first set of
12 questions. Are there any questions on that?

13 MS. GOLD: Good morning. Shelley Gold with
14 CSC. In the Internet strategy document, I believe you all
15 mentioned that you had identified about 150 web
16 applications that you were maybe going to target for
17 development over the next several years. If those aren't
18 really involved in any of the GPA applications that were
19 just mentioned, or less than 50, could you generally
20 describe what those will address?

21 MR. WALTER: Most of those were to do -- at
22 least the couple that come to mind do mostly general
23 business internal processing. I'm not sure how they fall

1 in with the GPA.

2 MS. GOLD: Are those web applications internal
3 to CMS, or are they applications that involve your
4 partners, for example, on your extranet or perhaps your
5 users at your external site?

6 MR. WALTER: It's both. Of the 150 it covers a
7 wide gambit. Most of them are to alleviate process or to
8 quicken the process to disseminate information out which
9 I guess would cover the other one, but I'm not sure how
10 they really tie together, I'll be honest with you.

11 MS. GOLD: Okay. Thank you.

12 MR. WALTER: There's one other question.
13 Would it be possible for CMS to provide a listing and brief
14 description of its external sites, intranet, extranet sites
15 including intended audience and site objectives?

16 We can give a brief overview of what each site
17 is doing. Probably best just to type it up and send it out
18 as opposed to explain here. I can go over it real quickly.

19 CMS PARTICIPANT: Why don't you go over it
20 quickly?

21 MR. WALTER: Okay. I'll give a quick
22 explanation. The external sites, basically there's two;
23 there's Medicare.gov and there's also HCFA.gov. The

1 Medicare.gov is basically aimed toward beneficiary
2 information. The HCFA.gov covers a gambit, more
3 partner information, and documentation and those kinds
4 of things, the way that we function.

5 The intranet is basically a clearing house for
6 internal components to other internal components. There
7 are also some business processes done on the intranet
8 such as training and registration, but mostly geared
9 towards and always geared towards internal people.

10 Extranet sites, there's actually very few. At the
11 current they basically are geared towards external
12 contractors and other sections. And in some cases other
13 governmental sections that can go and query the
14 application. Actually, in the web arena it's limited in the
15 use of this point.

16 That's pretty much it.

17 MS. BERARDINO: Are there any other questions
18 about the web sites?

19 MS. GOLD: I have one more question. Are your
20 answers implying, as well as the original question on web
21 services right before HIPAA that you are looking for the
22 CITIC team to propose enhancements or suggestions for
23 bettering your intranet, extranet, and external site

1 content?

2 MS. HARMON: No.

3 MS. BERARDINO: If there are no other
4 questions about the web we can move on to some
5 questions we received about webcasting. And Ray
6 Chesney will be answering those.

7 MR. CHESNEY: Ray Chesney from CMS.

8 The first question is: On real time webcasting,
9 what is the maximum number of simultaneous events that
10 CMS foresees?

11 I'll try to answer these as I -- there are
12 different parts throughout the question. The answer to
13 that one is actually one. We only do one broadcast at a
14 time. That's all we produce, so that's all we expect a
15 webcast vendor to do, handle that one broadcast. But
16 that's not to say that if something -- if a webcast has
17 already been generated that's archived that could be
18 running at the same time. I'm not sure if that's what that
19 question was intended to ask.

20 The rest of that question is, this is critical to
21 determine if there are needs to be a separate production
22 server for each time slot identified and will there be a
23 limit to scheduling consecutive time slots rather than

1 accommodating concurrent time slots within a given
2 range?

3 Again, we are only doing one broadcast so we
4 don't expect you to do anything other than that. That's
5 all our experience has had -- that's all we've had as
6 experience thus far.

7 Does that answer that question?

8 Second question. Webcast services, are there
9 specific platform requirements we need to meet for the
10 intended audience? Do we need to accommodate Unix PC,
11 MAC PC and MAC only?

12 The only ones that we've experienced so far is
13 PC and MAC. We haven't had any call for anything else.

14 As far as other platforms and things like that
15 go, things that you really need to watch out for are
16 firewalls, that's going to be a big problem for the webcast
17 vendor. Each -- we deal with a nationwide audience and
18 we have people from all over the country picking up our
19 broadcast and they will be picking up our webcasts also.
20 So we run into -- we've had problems where the webcast
21 was not able to reach certain parts of our audience such
22 like colleges. Some colleges have their own firewalls.
23 CMS has its own firewalls and other large companies have

1 their own firewalls. So that will be something that you
2 will have to contend with. And that may be on an
3 individual basis. That's something that we don't have
4 control over.

5 MR. SHARPSTEN: Is that to assume that we are
6 to provide consultant services for any individual that is
7 looking to receive broadcasts from CMS?

8 MR. CHESNEY: Say that again?

9 MR. SHARPSTEN: Is that to assume that the
10 CITIC contractor will provide firewall consulting services,
11 or, you know, troubleshooting services for any individual
12 to receive the broadcast?

13 MR. CHESNEY: That's correct. You will be
14 responsible for troubleshooting services in general
15 throughout. I mean, part of -- I think in some of our
16 original documentation that we sent out, troubleshooting
17 was part of that documentation. And you will be getting
18 calls throughout. We are doing broadcast. For instance
19 we usually have a troubleshooting number for our
20 broadcast and we also have one for our webcast as well.

21 Does that answer your question?

22 MR. SHARPSTEN: Would the SLAs apply to that
23 as being a loss of service if a firewall at the receiving

1 location would be preventing the broadcast?

2 MR. CHESNEY: What you're asking, will you be
3 responsible for that; is that what you're asking?

4 MS. HARMON: Held accountable.

5 MR. SHARPSTEN: Held accountable against the
6 SLA?

7 MS. BERARDINO: Hold on for a second. We
8 need a time-out.

9 MS. HARMON: We need a time-out. Give us a
10 time-out here.

11 [Pause.]

12 MS. BERARDINO: I think our time-out is going
13 to go a little bit longer, so why don't we take a break and
14 come back. Because we're getting close to the end of the
15 questions anyway. That way you guys can think of more
16 things.

17 [Brief recess taken at 10:15 a.m.]

18 MS. BERARDINO: Okay. I believe we are ready
19 to get started again.

20 I hope everybody was able to get some coffee
21 before the cafeteria closed.

22 All right. That's right, I'm supposed to answer
23 something. I wanted to readdress the question about

1 webcasting with regard to the troubleshooting and also
2 the SLAs.

3 First, I just wanted to sort of clear up the
4 question when Ray was talking about a troubleshooting
5 hotline. In the CITIC contract we have the service desk
6 which is sort of the single point of accountability. So
7 when webcasting is folded into the CITIC contract, then if
8 a user has trouble accessing the webcast they would
9 probably call the service desk. Being that there are
10 certain times that there are live events being broadcast,
11 that would probably be when these people are trying to
12 call. So, if somebody is having a problem, they would
13 probably contact the service desk for the webcast.

14 The second question about the SLAs threw me
15 for a loop because we don't have a webcasting SLA right
16 now. So that's why I sort of took a step back and said,
17 hold on. But as far as what Ray was talking about, people
18 with firewalls that can't access the webcast, if we ever did
19 have an SLA on webcasting, I don't believe that we could
20 hold the CITIC contractor responsible for something that's
21 on the other end outside of their control. If a user called
22 up and they're having trouble, I'm sure you would take
23 down the information at the service desk, log the problem

1 and do some research. And then if your research turns
2 up that it's one of these college campuses has
3 implemented a new rule, or something like that, that
4 would be sort of outside the realm of the CITIC
5 contractor, just like some of the other things that we've
6 talked about referring to different help desks or
7 something that's outside the realm of the CITIC
8 contractor. But we would expect them to at least field the
9 call and research the problem because it could be on our
10 end. So that's sort of how that falls out.

11 Are there any questions about those
12 responsibilities?

13 [No response.]

14 MS. BERARDINO: Seems reasonable?

15 Okay. Now I'm going to turn it back over to
16 Ray for some more webcasting questions.

17 MR. CHESNEY: The third question is, extended
18 time webcast. Within a 30-day period, what is the CMS
19 estimate for the total number of webcast events and the
20 duration associated with that number? This is important
21 to estimate the data storage requirements.

22 Right now we are only producing two webcasts
23 or two broadcasts a month. That's approximately what we

1 are doing now. We expect this to increase next year to
2 three per month and possibly more. What that would
3 mean, you would be webcasting a live event
4 simultaneously as the broadcast is taking place. Whatever
5 has been webcasted previous to that, depending on the
6 amount of time that that was asked to be archived for,
7 normally it's 30 days. We have four events going on right
8 now. We've had four broadcasts this summer where we
9 have actually asked for a one-year archive. So that could
10 be a possibility. So you may have several broadcasts that
11 have been webcast that would be running simultaneously
12 in your archives as well as a live event.

13 Did that answer that question?

14 When CMS indicates additional 30-day periods
15 for archiving, will they consider a maximum limit to the
16 amount of data that can be archived for recall,
17 rebroadcast, and a maximum length of time any one
18 broadcast can remain active? Otherwise storage
19 requirements are infinite and although the contractor can
20 price per storage capacity, it would be nearly impossible
21 to come up with a financial model to distribute these
22 costs among users of the system.

23 I was a little confused by this question. And I

1 would like to ask this question. Are you talking about
2 combined data from just one webcast or are you talking
3 about combined data from several webcasts?

4 MR. ESCOBAR: Marc Escobar, SAIC. I think the
5 question refers to, is there a maximum time limit when an
6 archive can be available for viewing? And as you add
7 archives onto the system, that can accumulate almost
8 indefinitely. So was the model that you just keep buying
9 these 30-day units of availability or are there other
10 practical time limits that you'll be imposing?

11 MR. CHESNEY: Our experience has been, we've
12 only done eight of these over the last year and a half. So
13 we are pretty new at this. But our experience has been
14 that we've only been archiving for 30 days and then
15 disposing of them.

16 MR. ESCOBAR: Okay. That's fine.

17 MR. CHESNEY: Okay. But it's possible. And
18 that kind of leads us to the next question on here. It
19 says: Once a broadcast is removed from the available
20 list, can it be disposed of or will it need to go to an
21 offsite media storage for later use?

22 I'm not sure about that question as far as to
23 give you an exact answer. It's possible that some of our

1 -- because of the information that we send out to our
2 audience, it's all health-related information and a lot of it
3 is reusable over and over again.

4 And I had another question. Is it more
5 economical to hold onto the webcast once it's been put
6 into webcast form and stored or is it more economical for
7 us to dispose of it and then recall it later and rewebcast
8 it?

9 Do you know what I'm saying?

10 MR. ESCOBAR: Okay.

11 MR. CHESNEY: Whichever is more economical is
12 what we would want to do.

13 MR. ESCOBAR: Okay.

14 MR. CHESNEY: If that makes sense.

15 That's the last of the questions. Anything else?

16 [No response.]

17 MS. BERARDINO: Anything else on webcasting?

18 [No response.]

19 MS. BERARDINO: Okay. We had some
20 additional topics added to the agenda. But first we had
21 received a security question and I think Don Bartley is
22 going to try to address that.

23 Basically the question is referring to the security

1 evolutionary services of the statement of work. There
2 were some questions about what we were looking for
3 there.

4 MR. BARTLEY: Don Bartley from SSG.

5 The question that I am responding to is
6 referenced in C.3.6.2, Security Evolutionary Planning
7 Services.

8 I'm not going to read the entire question but
9 respond to each of the particular sentences in kind. The
10 first sentence actually should be changed to read, Volume
11 1 as opposed to Volume 6 of the ITA. Volume 1 deals
12 with the business needs, security is just part of those
13 needs that you will find in that particular volume.

14 The second sentence refers to CMS's data.

15 MS. BERARDINO: Don?

16 MR. BARTLEY: I'm sorry.

17 MS. BERARDINO: He's referring to the "shall"
18 statements.

19 MR. BARTLEY: Yes, do you want me to read --

20 MS. BERARDINO: Can you read each "shall"
21 statement and then give your interpretation?

22 MR. BARTLEY: Most definitely.

23 MS. BERARDINO: Because I don't think

1 everybody has their TORP memorized yet.

2 [Laughter.]

3 MR. BARTLEY: Who doesn't?

4 [Laughter.]

5 MR. BARTLEY: Okay. We're going to deal over
6 here.

7 [Laughter.]

8 MR. BARTLEY: "The contractor shall: (1)
9 conduct planning to support future security business
10 needs as defined in Volume 6 of the CMS ITA to enhance
11 the confidentiality, integrity, and availability,
12 authentication and privacy of CMS's IT infrastructure."

13 Here, again, please refer to Volume 1 as
14 opposed to Volume 6 of the ITA for that particular point.

15 Second sentence, "The contractor shall: (2)
16 also conduct planning and analysis to provide
17 recommendations on CMS's compliance with new
18 government regulations that include Presidential Directive
19 63 and HIPAA."

20 Let me see, the second sentence refers to CMS's
21 data and corresponding systems. These systems require
22 security measures that mitigate the identified risks to
23 ensure the availability, integrity, and confidentiality of

1 that data. Various policies apply to all CMS's ITV sources
2 owned and operated by CMS as well as all of its
3 contractors.

4 The CITIC contractor should become familiar
5 with all such references besides those listed. I'm going
6 to give you or provide to you through the appropriate
7 vehicle a list of as many of these as I can find that we do
8 reference. You'll find a list of them, I think, in the
9 handbook which you should have a copy of as well. So I
10 may add to that list.

11 Some of those that you should be familiar with,
12 the CMS system security management handbook which I
13 just referred to, Computer Security Act of 1987, OMBA
14 130, Appendix 3, and for general reference, I highly
15 recommend that you take a look at NIST, Generally
16 Accepted Principles and Practices for Secure Information
17 Technology Systems, and for the record, Protecting
18 Electronic Health Information. Both of those are freely
19 available on the web.

20 The third sentence, "The contractor shall: (3)
21 address the major area of security and provide
22 enterprisewide recommendations on changing
23 requirements, evolving technology, and results of

1 vulnerability assessments for government review.
2 Recommendations shall be made in conjunction with and
3 support the contractor's IT infrastructure mitigation study
4 efforts."

5 Item number three. This sentence refers to
6 proactive measures and recommendations emanating from
7 internal and independent security assessments, audits,
8 and penetration tests as well as from upgrades resulting
9 from direction changes in mission and new technologies.

10 Basically what we are after here is that you are
11 responsive to correcting vulnerabilities and any problems
12 that we may discover during any of the either internal or
13 external, i.e., independent tests of the infrastructure and
14 also the be proactive as a result of those findings to make
15 recommendations to strengthen the security of our
16 systems.

17 Also have security in the back of your mind
18 whenever we see new technologies being proposed, and
19 also if we have a direction change in our basic mission or
20 missions resulting in how we conduct business to have
21 security tinkling in the back of your mind there.

22 That's it on that particular question.

23 The other has to do with the security

1 procurement and I believe a statement of work was
2 provided to everyone in that regard.

3 MS. BERARDINO: Questions about security?

4 MR. BURKE: Yes, this is Joe Burke with SAIC.
5 Can we assume that this will be implemented prior to the
6 CITIC award?

7 MR. BARTLEY: When is the CITIC award?

8 MS. BERARDINO: May 2002.

9 MR. BARTLEY: I believe so.

10 MR. BURKE: Okay. Thank you.

11 MR. BARTLEY: What you will find in that will be
12 a stage approach to providing a subscription-based
13 intrusion detection system with host-based and network-
14 based agents being implemented probably something like
15 maybe six or 12 and based upon the security assessment
16 of the infrastructure. That will expand both as needs and
17 monies allow.

18 MS. BERARDINO: Are there any other questions
19 related to security?

20 MR. BURKE: Joe Burke again. Previously we
21 asked a public question, I don't know if we got an
22 answer, concerning the need for any type of security
23 clearance, government clearance.

1 MS. BERARDINO: We're still working on
2 researching that one.

3 MR. BURKE: Okay. Thank you.

4 MR. ESCOBAR: With regard to accreditation of
5 systems which is ongoing, is there a roles and
6 responsibility document or any sort of process that relates
7 what the CITIC contractor is responsible for versus what
8 the system owner would be responsible for?

9 MR. BARTLEY: No.

10 MR. ESCOBAR: Okay.

11 MR. BARTLEY: The responsibility is the system
12 owner's to provide the security plan. Whether or not the
13 CITIC contractor will have a role in producing that plan
14 will be up to the system owner.

15 MR. ESCOBAR: Okay.

16 MS. BERARDINO: Are there any other
17 questions?

18 [No response.]

19 MS. BERARDINO: Okay. Another topic that we
20 were going to add to the end of this agenda was the
21 network redesign project. There were a couple questions
22 about that. And I believe Bob Ashcraft will be covering
23 those.

1 MR. ASHCRAFT: Bob Ashcraft. The first
2 question here is, are all items proposed in the network
3 redesign project being implemented, e.g., module,
4 module design, WAN aggregate module, firewall
5 placement, IP sector encryption between CO and RO, et
6 cetera?

7 The answer to that is, yes, for the most part
8 according or as specified in that design document,
9 everything will be implemented. However, I don't think
10 that there was anything referencing the encryption
11 between CO and RO in that particular design. There was
12 no mention as to the regional office in that design. That
13 was just the infrastructure itself, the CO infrastructure.

14 MR. ESCOBAR: So a clarification then. So
15 between the regional offices and headquarters IP sector
16 encryption will not be implemented?

17 MR. ASHCRAFT: Well, I'm not saying that it's
18 not going to be implemented. What I am saying is that as
19 it's laid out in that particular design, we just came from
20 the 7513 routers inward.

21 MR. ESCOBAR: Okay.

22 MR. ASHCRAFT: There's nothing in that design
23 document that takes in consideration the connectivity

1 between CO and the regional office.

2 MR. JANUCHOWSKI: Let me add to that. We
3 have another effort going on with the SHASTA that you've
4 heard about before. And in that SHASTA plant there is
5 talk to do the encryption between central and RO using
6 that.

7 MR. ESCOBAR: Okay. And is there a timeline
8 for the SHASTA project?

9 MS. ROBINSON: Mia Robinson. How is
10 everybody?

11 The SHASTA project is, as we speak, being
12 implemented right now. We do have a SHASTA
13 broadband services node device in the AGNS network.
14 Right now we are continuing to work on a pilot between
15 CMS, Blue Cross Blue Shield of South Carolina, and Blue
16 Cross Blue Shield of Florida. That is going on right now.
17 We are in weekly meetings. We are doing preliminary
18 tests, we're testing using NDM encrypted and non-
19 encrypted and we're getting results as we speak. So it's
20 ongoing right now.

21 MR. ESCOBAR: Okay. Is there an assumption
22 of state of project on CITIC start?

23 MS. ROBINSON: I would say that by the time

1 the CITIC is awarded we will probably have the first
2 broadband node in production.

3 MR. ESCOBAR: Thank you.

4 MR. ASHCRAFT: The second question is, with
5 respect to the network redesign project, what is the
6 design and implementation plan for corresponding
7 changes to the NCC, the network control center?

8 Basically what we are doing as is spelled out
9 also in that particular design that the current network
10 control center is a device that's primarily its function is
11 just to ping certain boxes to see if they're alive and what
12 have you.

13 In this new design we are going to outre, if you
14 will, network management system, the CISCO solution.
15 Now, I'm not quite certain at this particular point what
16 that bundle consists of. It's the CISCO Works 2000
17 management system. And, as I understand from CISCO,
18 it's telemade for your environment the CISCO Works. It's
19 no longer standard. But we are going to that particular
20 and we'll be implementing that particular system in the
21 network management module on a private network. It
22 will be a ten dot network and it will be attached to each
23 of the devices. So it will be replacing -- essentially

1 replacing many components in the current system.

2 MR. ESCOBAR: And will that be in place before
3 CITIC award?

4 MR. JANUCHOWSKI: Yes, it will.

5 MR. ESCOBAR: Thank you.

6 MR. ASHCRAFT: Any questions of those two?
7 [No response.]

8 MS. BERARDINO: Go ahead.

9 MR. JANUCHOWSKI: There was another part of
10 one of the questions and it got kind of truncated here on
11 my copy. But basically it was, we know that the CO Is
12 being upgraded now to fast ethernet and IP address
13 change is taking place. When would the RO upgrades be
14 completed?

15 And from memory I'm thinking the rest of this
16 question is, if it's not completed with the CITIC, be
17 expected to complete the RO upgrade. And, yes, the
18 CITIC would be expected to complete the RO upgrade.
19 Our goal, or actually, our plan is to have detailed
20 implementation plants to hand over to the CITIC to
21 execute. But our anticipation is that we could possible
22 have a few of the regions completed. And a lot of it is
23 tied to funding.

1 MS. BERARDINO: Are there any other
2 questions?

3 [No response.]

4 MS. BERARDINO: Okay. We had scheduled
5 most of the morning to do technical discussion and the
6 afternoon to do contract-related activities. Brian and I
7 can start going ahead and going through some of the
8 contract-related items. But I wanted to see if there were
9 anymore technical questions for the subject matter
10 experts in the room. Otherwise, you're stuck with us.

11 Okay. I made him move over here so we can
12 coordinate between these.

13 Well, like I said, you're going to be alone with
14 that. With that, the subject matter experts are allowed to
15 leave.

16 [Applause.]

17 [Discussion held off the record.]

18 MS. BERARDINO: Okay. We're going to let
19 Brian start. He's got a few technical questions here.

20 MR. HEBBEL: On a lighter subject, past
21 performance is the first question. A lighter subject.

22 Reference Section L, paragraph L.5.1.3.b, other
23 considerations. And the question is, the reference states,

1 when applicable, prime offeror shall give a 10 percent
2 price evaluation preference to all -- small business
3 concerns offering subcontracting opportunities in
4 compliance with the process set forth in FAR Part
5 19.1307. This requirement references the process set
6 forth in FAR Part 19.307. However, the FAR provision
7 does not appear to require that large business prime
8 offerors use this process in full and open procurements.

9 Will large business prime offerors be given any
10 price considerations by CMS as a result of complying with
11 this requirement?

12 The response to that is, this will be considered
13 in the best value evaluation in the trade process.
14 However, please remember the importance of this
15 evaluation factor is found in M.4.1.

16 That may or may not answer it, but that's all
17 I'm saying.

18 [Laughter.]

19 MR. HEBBEL: The next question. Please explain
20 the FAR 15.804-6 reference? We cannot find the
21 reference in the FAR section.

22 That was an error. It should read 15.403-4.

23 And let me just kind of make it real clear. Basically you

1 need to submit cost and pricing data for everything, but
2 CLINs 202, 203, and 400.

3 We plan on modifying L.6.1 which basically says
4 your price and costing data has to be certified. The FAR
5 says that and I don't think that should be an issue.

6 That's pretty much it. Does anybody have any
7 additional questions? You need to submit cost and
8 pricing data for everything but CLIN 202, 203, and 400.
9 And in those cases our analysis will be based on price.

10 MS. GOLD: Maybe you can help me solve an
11 internal debate.

12 MR. HEBBEL: Okay.

13 MS. GOLD: Should the Phase II cost proposal
14 include the impact of any innovations from the study? or
15 should we assume for the pricing purposes that the
16 infrastructure will remain the same throughout the life of
17 the contract?

18 MR. HEBBEL: I know the answer, but you
19 should probably answer it. I think I know the answer.

20 MS. BERARDINO: We might create our own
21 internal debate over here.

22 [Laughter.]

23 MS. BERARDINO: The Phase II proposal, I

1 believe there was a clarification put on the web. Your
2 Phase II proposal should reflect the current infrastructure
3 with no additional government capital investigation.

4 MS. GOLD: Thank you.

5 MS. BERARDINO: So it should not reflect any
6 investments that might be spelled out in your study.

7 MS. GOLD: You spelled it out very clearly the
8 first time.

9 MR. HEBBEL: That's what I was going to say.

10 MS. BERARDINO: All right. No debate on this
11 side.

12 MS. GOLD: I guess I know what side you're on.

13 MS. BERARDINO: Thank you. The other one is
14 past performance.

15 MR. HEBBEL: Reference L.5.2, relevant
16 experience and past performance. Please clarify the
17 intent of the language concerning submission of
18 additional information to supplement the Phase I
19 submission of the combined offerors and proposed
20 subcontractor's technical and managerial experience
21 performing work that is very similar to the Phase II
22 statement of work?

23 Does, and in quote, "only submit new and

1 updated information" refer to new or updated information
2 relating to the specific contract submitted for Phase I, or
3 may the offeror submit contracts not included with the
4 Phase I submission?

5 And the answer is both. You can either submit
6 updated information from the information you submitted
7 in Phase I, or you can submit new contracts in which you
8 would like us to evaluate your past performance.

9 Questions?

10 MR. ZETLMEISEL: With respect to that, Brian, if
11 you are in fact submitting new past performance contract
12 citations, are we to go through the questionnaire process
13 of submitting those back out?

14 MR. HEBBEL: Yes.

15 MR. ZETLMEISEL: The same procedure as in
16 Phase I?

17 MR. HEBBEL: Correct.

18 MR. ZETLMEISEL: Thank you.

19 MS. BERARDINO: I'm going to try to tackle
20 some of the questions we got. I'm not going to do them
21 in the form of a question because we got a lot that were
22 overlapping, so I've tried to at least let it make sense in
23 my mind. We'll see how well that works out.

1 We got a couple of questions and I think we
2 tried to clear it up this morning about the role of the
3 CITIC contractor and CM. And I have to apologize, it just
4 said CM, so I've seen that both for change management
5 and configuration management, but I think my answer
6 applies to both.

7 Essentially the CITIC contractor is not expected
8 to provide CM activities for non-CITIC activities. So
9 there's a lot of application development that goes on
10 throughout CMS and the CITIC contractor is not
11 responsible for doing the CM-related to those applications
12 that are being developed. However, the CITIC contractor
13 is responsible for running the CM software, that non-
14 CITIC applications programmers and/or CMS employees
15 may utilize. So as Elaine spoke about the endeavor
16 system, the CITIC contractor is responsible for the
17 equipment and the operating system and actually running
18 the endeavor software. But either the applications
19 developers or CMS employees will be doing the
20 administration related to that system.

21 So I'm hoping that clears that one up. I know
22 this one has been very confusing for many of us.

23 Are there any questions on that?

1 [No response.]

2 MS. BERARDINO: All right. Let me hurry up
3 and get through the rest of them then before that comes
4 back up.

5 [Laughter.]

6 MS. BERARDINO: The next question we
7 received was there was some confusion for WAN/VAN
8 management and WAN/VAN services. And I'm going to
9 try to clear that up, sort of, what each paragraph in the
10 statement of work refers to.

11 There is a section for WAN/VAN management
12 and it's C.3.2.1.6.2.1 and that's the portion for the
13 MDCN. But there's a corollary paragraph for the
14 QualityNet, but WAN/VAN management in general. And in
15 those two sections, the CITIC contractor manages the
16 network up to, but not including the CSU, DSU for the
17 circuit.

18 Then there is another paragraph which is
19 WAN/VAN services which is C.3.2.1.6.3.1. Again, it's
20 WAN/VAN services related to MDCN and then there is a
21 second one for the QualityNet. And these paragraphs are
22 reserved for future consideration. And in these cases the
23 CITIC contractor provides the network communications

1 including the CSU and DSU circuits. And this is similar to
2 our current services that are provided by AGNS. So that's
3 sort of the demarkation between those two paragraphs.

4 And then there were some questions about how
5 problems with these two areas are referred. Initially the
6 CITIC contractor will refer problems with network circuits
7 to the AGNS contract because as we discussed before, we
8 can't really hold you responsible for something you are
9 not doing.

10 If the option for WAN/VAN services is invoked,
11 then the CITIC contractor is responsible for all of the
12 WAN/VAN problems, both management and services.

13 I'm hoping that helped clear it up. I made Mia
14 stay because I can read CSU/DSU, but that's about it.

15 [Laughter.]

16 MS. BERARDINO: So if anybody has anymore
17 questions, speak now or we'll let Mia free.

18 I know what she's hoping.

19 [No response.]

20 MS. BERARDINO: Okay. I hope that cleared
21 that up. Doing well so far.

22 Okay. We got a couple questions about the use
23 of CLIN 500. I've got a couple notes here, I hope this

1 makes sense. First of all, I want to make it clear that the
2 purchases of hardware and software to support ongoing
3 operations and maintenance are to be included in the
4 fixed price CLIN, the 200 series.

5 Hardware and software procurements that will
6 support major technology upgrades as described in your
7 IT infrastructure management plans after contract award
8 will be included in CLIN 500. So with your proposals
9 there shouldn't be anything in CLIN 500. We believe that
10 the majority of staff on board should be capable of
11 installation and support in the vast majority of cases.
12 Therefore, in most cases there should be no additional
13 labor costs associated with installation and support of
14 these major technology upgrades.

15 Now, the government does understand that in
16 some cases additional labor or reductions in labor for
17 short or long-term may be associated with these major
18 technology upgrades. If there are changes in labor costs
19 associated with infrastructure changes outlined in your IT
20 infrastructure management plan, again, we're talking after
21 contract award, these changes to the fixed price CLINS
22 should be highlighted in the IT infrastructure
23 management plans.

1 So I tried to do that in a structured way. I got
2 some confused faces, so let me have it, if anybody has
3 any questions about how those are related.

4 PARTICIPANT: [Off mic.] On the second part
5 of the CLIN 500 --

6 MS. BERARDINO: The CLIN 500 is primarily for
7 after contract award. If in your IT management plan you
8 have identified a major technology upgrade purchase,
9 that's where we would put the cost associated with that.

10 But as far as with the proposals, ongoing, day-
11 to-day operations and maintenance, hardware/software
12 purchases, those should be in CLIN 200 series.

13 A couple of nods, a couple of, not sure. Oh,
14 here we go. This is where I get myself into trouble.

15 MR. SHARPSTEN: Well, it's not a matter of
16 getting yourself in trouble. We are just looking for
17 clarification. I mean, bring to bear processes that would
18 benefit CMS, I mean, in some cases it is necessary to
19 change operational procedures, hardware and software
20 units that are currently in place without being able to
21 apply those changes to CMS, we can't -- it would be
22 difficult to adequately bid what we believe our labor rates
23 are going to be.

1 In other words, by putting new hardware
2 elements in place, we may be able to reduce staff -- what
3 we believe to be appropriate staffing levels. And you're
4 saying, those things can't be included in the bid, in the
5 prop?

6 MR. HEBBEL: Well, it sound to me like what
7 you're talking about would be considered ongoing
8 maintenance. I mean, you're saying to make the change
9 it would be ongoing maintenance of hardware and/or
10 software.

11 [Panel conferring.]

12 MR. SHARPSTEN: I guess the issue here is that
13 if the contractors are all limited to saying, these are the
14 labor rates that we are going to provide based upon what
15 we know about CMS, then we can't bid any efficiencies in
16 based upon processes that we currently have employed at
17 other places which may require the use of software and
18 hardware that you're in essence, I guess, kind of
19 restricting or tying our hands with what we can and can't
20 do.

21 MR. HEBBEL: We'll try to get you a response in
22 writing as quickly as we can, but I would say, put that in
23 writing to make sure we answer you the right way.

1 [Panel conferring.]

2 MS. BERARDINO: Hold on, we're thinking about
3 this. You guys can keep thinking too.

4 [Pause.]

5 MS. BERARDINO: We'll continue to think about
6 this one in the back of our minds and then I'm going to
7 go through what I hope are easier ones.

8 [Laughter.]

9 MS. BERARDINO: And then what we'll do is
10 we'll break and sort of let people regroup and we'll try to
11 address this one. Because I think we're going to have
12 trouble doing this one in writing because I'm not even
13 sure what that question is. So let me go through what I
14 think are easier ones and we'll definitely come back to
15 this one because I think it's a hard question.

16 Okay. There were some questions about
17 providing information on the Siteman database and I
18 believe in the package that Brian sent out last week you
19 got a listing of the data elements. There was a request
20 for the schema of the database and we are not going to
21 provide that. And I want to remind everyone that CMS
22 does own the Siteman database, but it is a proprietary
23 software. So we gave you what we could.

1 Any questions about that?

2 MR. ESCOBAR: I was just trying to get the
3 implications of the last two sentences, CMS does own it,
4 but it is proprietary. What does that mean to us?

5 MS. BERARDINO: The way I understand it and I
6 wish I hadn't let Angela leave. It's essentially just like
7 WordPerfect. We bought it, we own it, but we can't make
8 changes to it.

9 MR. ESCOBAR: Okay.

10 MS. BERARDINO: That was easier than I
11 thought.

12 Okay. I got some questions about the regional
13 office training facilities. Basically people just wanted
14 some assumptions about what's out there in the other
15 regions. The training facilities in each regional office are
16 basically a single room like we saw in Philadelphia with
17 computer equipment and projection equipment. And I
18 believe the regions each gave you information detailing
19 what they had at each regional office. And for the
20 training room for the maintenance that's required is
21 limited to the maintenance of the equipment that's in
22 those rooms.

23 And, I think we had answered a question

1 generally about what the CITIC contractor is responsible
2 for with respect to the regional offices training. But in
3 general, training at the regional offices is limited to CBT
4 or other non-instructor-led training. However, if there's
5 training associated with a major upgrade or change that
6 requires training of the majority of the regional office
7 staff where there might need to be an instructor-led
8 training course, that should be addressed in your IT
9 management plan when that upgrade or change is
10 proposed. And then those would be handled on a case-
11 by-case basis, but in general the regions don't have
12 standard WordPerfect classes or anything like that. They
13 just sort of operate that for other training classes that
14 people come in and teach and then for the IT
15 infrastructure it would be either CBT that they could
16 access there. I believe that's consistent with the answer
17 that we posted before.

18 Does anybody else have any questions on that
19 one?

20 [No response.]

21 MS. BERARDINO: Okay. Good, we still have
22 some help in the room.

23 There was a handout provided for the level of

1 detail for the BOEs. And there is actually going to be an
2 amendment that modifies Section L.5.3.13 that relates to
3 that handout. I don't know if people have had a chance
4 to look at the handout, but it basically divides the detail
5 into what we're looking for detailed BOEs. And I can go
6 through and read those.

7 Basically CLIN 201, 204, 205, 206, 207, 208,
8 302, and 303, we are expecting detailed BOEs. We are
9 expecting a high-level look at the BOEs for the desktop
10 which is CLIN 202, and the telephone add, move and
11 delete which is CLIN 203. And then we don't expect to
12 see any BOEs for CLIN 100 which is the CIO SP-2 fee;
13 CLIN 301 which is the task order pool; CLIN 400 which is
14 the incentive fee pool CLIN 500 for the pool for major
15 technology upgrades, and then the other paragraphs
16 which are reserved for future consideration which are the
17 WAN/VAN services for both the QualityNet, the MDCN, as
18 well as the web hosting sections.

19 I know you haven't had a chance to really look
20 at this, but if you have any questions that immediately
21 jump to your mind, we can try to field those now.

22 [No response.]

23 MS. BERARDINO: If not, that can be one of the

1 ones you keep in the back of your mind to continue to
2 think about.

3 The next questions, we had a lot of questions
4 about the page limits for the quotes. We did get a
5 request to change the page limit for program
6 management. We are not going to change the page limit
7 for program management. We believe that between the
8 information in the integrated management plan and the
9 quote there should be a sufficient opportunity provided to
10 provide the needed information. Remember that your
11 draft integrated management plan is due with the program
12 management quote.

13 There was also a question whether the sample
14 engineering task counts against the page limit for
15 engineering services? Yes, it does. However, we are
16 going to be changing the page limit for the engineering
17 services section from 30 to 35 pages due to some of the
18 new additions to the TORP.

19 There was one more question about page limits.
20 There was a question about whether the cross-reference
21 and compliance matrices that are in Section L.5.3.1 count
22 against the page limits for each section. And the answer
23 is, yes, those compliance matrices do count against the

1 page limits for subsections B through H. Those are pretty
2 straightforward.

3 There was a question about whether or not --
4 how the desktop catalog should be provided. The
5 government would like the desktop catalog to be provided
6 in hard copy as well as soft copy. The soft copy can be
7 web-based, if you want to give it to us in an HTML format
8 and we will make sure that we change the TORP. Right
9 now we say Office 97, but actually you can read that in
10 HTML. So, you can do that.

11 There was a question asking about our annual
12 expenditures for IT consumables which we are not going
13 to give you the answer for.

14 Let's see. I believe someone asked if they could
15 get a soft copy of Section J.6. I believe that went out
16 with Amendment 8 which I think everyone received.

17 PARTICIPANT: Amendment 8?

18 MS. BERARDINO: Yes, Amendment 8, I believe,
19 should have been sent out by NIH yesterday. I saw it
20 yesterday. It should have a new J.6 attached to that in
21 electronic format.

22 I'm getting some heads shaking no that we
23 didn't get it.

1 MR. HEBBEL: Call me if you don't have it.
2 Because, I mean, I have verification that NIH did send it
3 out. At least they sent me a copy.

4 MR. ZETLMEISEL: [Off mic.] We may not have
5 received --

6 MR. SHARPSTEN: Just a minute with regards to
7 amendments. Don talked about some changes that were
8 going to be made to the TORP for security sections, those
9 are included in that amendment?

10 MS. BERARDINO: They are not in Amendment
11 8. Those will be future amendments.

12 MR. SHARPSTEN: Okay.

13 MS. BERARDINO: Amendment 8 primarily clears
14 up -- let me see if I can remember this correctly -- some
15 of the disaster recovery requirements and some other
16 clean up. But I think we've already addressed any
17 questions that have been posted on the web.

18 PARTICIPANT: [Off mic.]

19 MS. BERARDINO: Right. The new J.6 that went
20 with Amendment 8, I believe it's your first electronic copy
21 of J.6, did have some updated maintenance information in
22 it. So we are trying to get you that information as up-to-
23 date as possible.

1 The requirement in Section L.5.3.1.1 requires
2 that each quote restate the requirement or group of
3 requirements in nine point italics font. You only need to
4 restate the "shall" statement, not the entire statement of
5 work section. So that should help with some of the page
6 limit concerns we had.

7 MS. GOLD: Would you repeat that, please?

8 MS. BERARDINO: The requirement in L.5.3.1
9 states that you are required to quote each requirement or
10 group of requirements in nine point italics font in your
11 quote. What we are saying is, only restate the "shall"
12 statement. You don't have to restate the entire section of
13 the statement of work because there are some sections in
14 there that don't have "shall" statements.

15 In Section F.5.30.g, we have a requirement that
16 says, at a minimum construct a matrix showing the
17 presumed number of users affected. And this is for -- I
18 believe it's for Tier 2 servers.

19 There was a request to provide data to help you
20 in doing that. Unfortunately, we don't have that data to
21 provide you to help you with constructing that matrix. So
22 we can't really provide that for you.

23 There was a question under the financial

1 management section which is C.3.1.3. The question was,
2 are CLINs 205, which is the QualityNet, 206
3 videoconferencing for Woodlawn, and 207
4 videoconferencing for Washington, D.C. and regions
5 excluded from this requirement. And the answer is no.
6 You are to include those in the financial management
7 requirements.

8 A couple of changes that will be coming out to
9 Phase I. There will be a modification to Phase I that we
10 want to let you know about. The first one is, I don't
11 believe we ever reflected the name change from HCFA to
12 CMS in our Phase I TORP. But we are asking that your
13 studies do reflect the name change of CMS.

14 The second is, I believe we asked for ten copies
15 of the study. We are changing that to 25.

16 And the third, which I believe was already
17 posted on the web, we are going to eliminate the
18 reference to the business goals that was identified in
19 Section C.3.1.1. And that modification is in the works,
20 but I am not sure when you'll receive it. So I wanted to
21 make sure that you were aware of those three changes. I
22 don't think there's anything earth shattering there.

23 And as I said before, you should have received

1 Amendment 8. And as we have been changing the TORP
2 consistently, we have been trying to get amendments out
3 to you as soon as possible. There is a new amendment
4 that will be coming out in a couple of weeks that I wanted
5 to make sure everyone is aware of. This amendment will
6 include a new section under engineering services related
7 to voice communications. We are going to add a section
8 asking the CITIC contractor at contract award to conduct
9 an in-depth study that identifies alternatives available for
10 the CMS voice communication solution.

11 I'm waiting to see if there are any questions on
12 that one. I wanted to let you know now because it may
13 not get to you in a timely manner. But I want to be
14 aware that that will be coming out.

15 MR. ESCOBAR: On that particular section, I
16 assume that that would be -- Marc Escobar SAIC.

17 There are some in Section L for those sections
18 that say, do a high level versus a detailed approach. I
19 assume on that one you would want a detailed approach?

20 MS. BERARDINO: A detailed approach to
21 conduct the study?

22 MR. ESCOBAR: Yes.

23 MS. BERARDINO: I would have to look back at

1 my TORP to see which ones are high level versus detail.

2 MR. ESCOBAR: Yes, it's a special instruction for
3 engineering services.

4 MS. BERARDINO: That is true, we do want a
5 detailed approach for the new study for the voice
6 solution.

7 MR. ESCOBAR: Okay. Thank you.

8 MS. BERARDINO: Are there any other questions
9 about that change?

10 MR. TSIKERDANOS: Bridget, John Tsikerdanos,
11 Lockheed Martin. You are going to require BOE for that
12 engineering service addition?

13 MS. BERARDINO: The BOE will only be related
14 to conducting the study.

15 With that, I think that's all the questions I had
16 related to contract items.

17 MR. HEBBEL: I have something.

18 MS. BERARDINO: One more for Brian.

19 MR. HEBBEL: The question was, we are
20 requesting the original purchase price in gross asset value
21 and the data purchased for items listed in Section J.6.
22 And we discussed that internally and decided that we're
23 not going to provide that to you.

1 MS. BERARDINO: I have about 20 after 11, and
2 I do want to spend some time sort of conferencing with
3 our experts up here to make sure we get an answer to the
4 question about CLIN 500 versus CLIN 200. So, if we can
5 break for maybe 15 minutes, that way we can come back
6 and maybe answer that and then leave you free for the
7 afternoon. So we'll come back at -- well, we'll shoot for
8 11:35. Hopefully we'll be ready by then. And you guys
9 can think about what you've heard and let us know if
10 there are other questions.

11 [Brief recess taken at 11:20 a.m.]

12 MR. HEBBEL: Okay. Do we have everybody
13 here or almost everybody anyway. In terms of the
14 question, I guess the specific question is, what costs can
15 be included in CLINS 200 and 500. We are going to have
16 to get back to you with a response, I think that will
17 address the question at hand. We have some differing
18 opinions internally in terms of how you should submit
19 your proposals. So we need to regroup and get back to
20 you.

21 MS. HARMON: So thanks for making us have
22 our own fight among ourselves.

23 [Laughter.]

1 MR. ESCOBAR: Sorry about that.

2 MS. HARMON: I would have had a nice
3 afternoon.

4 [Laughter.]

5 MS. BERARDINO: Just some closing thoughts
6 that Brian and I have. First I want to remind you, Friday
7 is the due date for all questions. And what I am asking is
8 that you take a look at what you've gotten and submit
9 everything that you believe you need to do your proposal
10 in that round of questions. Because as you saw today,
11 we've been getting written questions all along and we've
12 been trying to answer them either on the web or in these
13 meetings.

14 But I want to make sure that you have a chance
15 to submit all the written questions. Anything today that
16 you heard that we were going to get back to you on, or
17 you didn't understand, please submit them by Friday and
18 we'll get back to you in writing. Because we do have
19 some open action items that we are working on, but on
20 our side I don't want to spend a lot of time tracking them
21 down if you feel you've already gotten the answer that
22 you need. So I want to make sure you're clear on what
23 you need.

1 And then a second part of that is that our goal
2 is to have all the answers to those questions posted on
3 the web by the 15th or delivered to you by October 15th
4 so there's no last minute surprises on the 31st. So that is
5 our goal. So if you don't see it by the 15th, chances are
6 you are not going to get it.

7 [Laughter.]

8 MR. TSIKERDANOS: You gave us time to think
9 too. John Tsikerdano, Lockheed Martin. On your BOE
10 listing here by specific CLINs, you don't segment out
11 what's on the top of chart B-3 which is, for example,
12 project management -- program management. And do
13 you have -- first of all, do you want the hose assigned to
14 any of those items on top of the chart? Do you want
15 them assigned to specific CLINs? And if so, how do you
16 want the BOE to what level of detail?

17 MS. BERARDINO: I'm going to have to ask you
18 to repeat it. I'm trying to understand the question,
19 you're talking about Table B-1?

20 MR. TSIKERDANOS: Yes, Table, I believe, B-3.

21 MS. BERARDINO: At the top? B-3.

22 MR. TSIKERDANOS: There's a whole listing of
23 scope of work effort that's not assigned to specific CLINs.

1 MS. BERARDINO: Right.

2 MR. TSIKERDANOS: Do you foresee assigning
3 those to any specific CLINs? Or how do you prefer to see
4 those -- that is, cost represented back to you? And if so,
5 to what level of detail do you want the BOE?

6 MS. BERARDINO: I have to punt this one. Hold
7 on.

8 MS. COUCH: Hello. Wendy Couch with CMS.

9 Our intent for these is each of these kinds of
10 activities has applicability to each of the CLINs and we
11 want you to price it within its applicable CLIN. If you're
12 doing program management for the webcasting services,
13 then include that portion of program management in your
14 webcasting CLIN. When you're pricing out the baseline
15 work, the portion having to do with technical support
16 services having to do with CLIN 201, price that within 201
17 in the applicable areas.

18 Does that answer your questions?

19 MR. TSIKERDANOS: Yes.

20 MS. BERARDINO: Are there any other questions
21 on that?

22 [No response.]

23 MS. BERARDINO: Okay. Those were my wrap

1 ups. I believe Brian has a few wrap-up instructions also.

2 MR. HEBBEL: Just as a reminder, the bids are
3 due on November 1st. Oral presentations will be
4 November 14, 15, and 16. And we anticipate having the
5 first rounds of negotiations sometime in mid-January.

6 I just want to talk a little bit about the oral
7 presentations. We haven't discussed this at all. So just
8 as a -- you might want to take some notes in terms of
9 what we want.

10 By November 1st, we would like you to send in
11 a preliminary schedule of what's going to happen the day
12 of the oral presentation. And the reason we would like
13 you to do that is we would like to make sure that we have
14 the appropriate subject matter experts available at
15 specific times when you think you're going to be
16 presenting their various topics. As you can see, we have
17 a lot of SMEs with specific areas and we don't want them
18 sitting around the whole day through your presentation.
19 So if you can provide me some kind preliminary schedule
20 on November 1st, that would be great.

21 Just as another point, when you present your
22 oral proposal, what we would like you to do is segregate
23 out the discussions concerning dollars with your technical

1 discussions. When you are discussing your technical
2 proposal, you can discuss hours or quantities of any stuff
3 that you may need in the process, but we don't want to
4 discuss dollars at that time. So when you prepare your
5 schedule of how you are going to present your oral
6 proposal that specific day set aside some time to discuss
7 dollars if you think that's appropriate. But don't include
8 dollars.

9 If you're going to talk about any specific CLIN
10 from a technical aspect, we would prefer you not to
11 discuss what the total dollar amount of that CLIN for each
12 year and the out years is going to be. We would prefer
13 you to have a separate discussion in your presentation
14 related to dollars.

15 Any questions regarding that?

16 [No response.]

17 MS. BERARDINO: So, with that, we'll await your
18 questions on Friday. And I believe that's it. So, please
19 submit your questions by Friday. Uh-oh, one more
20 question.

21 MR. TSIKERDANOS: Just one comment. With
22 regard to your BOE clarification there, could we just get
23 that in writing maybe on the web site or somehow just to

1 get it --

2 MS. BERARDINO: The handout, the level of
3 detail?

4 MR. TSIKERDANOS: Yes. You made some little
5 slight clarification about how you wanted it spread across
6 the various CLINs for not --

7 MS. BERARDINO: For Table B-3. Yes, we can
8 put something on the web site for our Q&A on that one.

9 MR. TSIKERDANOS: All right. Thanks.

10 MS. BERARDINO: Okay. Other than that we
11 will look for your questions on Friday and contact Brian to
12 schedule your oral proposal date.

13 Thank you.

14 MS. HARMON: Thank you all.

15 [Whereupon, at 11:47 a.m., the CITIC meeting
16 was concluded.]

C E R T I F I C A T E

This is to certify that the foregoing Centers for Medicare and Medicaid Services, Consolidated Information Technology Infrastructure Contract (CITIC) Study Group Technical Discussion was held on Tuesday, September 25, 2001, and as reported by me, Cynthia D. Thomas, was transcribed as herein appears, and this is the original transcript thereof.

Cynthia D. Thomas

Court Reporter